

Central Intelligence Agency



Washington, D.C. 20505

DDI- 6365 7-10

5 AUG 1986

Mr. Lynn Whittaker
Director of Seminars and Publications
Center for Science and International Affairs
John F. Kennedy School of Government
Harvard University
Cambridge, Massachusetts 02138

Dear Mr. Whittaker:

I appreciate your forwarding to Mr. Casey the article "Managing the Intelligence Community" from the journal International Security. After reviewing the article, it is clear that Dr. Flanagan has an unusually good understanding of the organizational structure of the Intelligence Community and its analytic production processes. I'm sure the Director will find interesting Dr. Flanagan's views on how the position of DCI should function in overseeing the Intelligence Community and its analytic efforts.

Once again, thank you for your consideration.

Sincerely,



Richard J. Kerr
Deputy Director for Intelligence

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Mr. Lynn Whittaker

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Central Intelligence Agency
Office of the Deputy Director for Intelligence

4 August 1986

NOTE TO: DDI

SUBJECT: Letter to Lynn Whittaker, Director of
Seminars and Publications, Center for
Science and International Affairs,
Harvard University

The attached letter to Mr. Whittaker is for your signature. It responds to a letter and accompanying journal article that he sent to the DCI. The article, "Managing the Intelligence Community" by Dr. Stephen Flanagan, is rather detailed and shows that the author knows quite a lot about how the Intelligence Community operates--I guess he should, he was a staff member of the SSCI from 1978 to 1983.

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July 11, 1986

Mr. William J. Casey
Director
Central Intelligence Agency
Washington, D.C. 20505

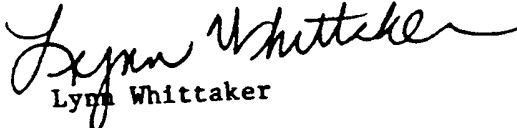
Dear Mr. Casey:

As you know, the collection and analysis of intelligence data play a critical role in U.S. foreign and defense policymaking. We would like to call your attention to a recent CSIA publication examining this role, on the occasion of its being named the best scholarly article of the year on the subject of intelligence by the National Intelligence Study Center of Washington, D.C.

Written by Stephen Flanagan, currently the Center's Executive Director and a former Professional Staff Member of the Senate Intelligence Committee, the article examines the evolution and current organization of the Intelligence Community, assesses the collection and analysis process, and offers a series of recommendations for improving the process and its product.

We hope that you will take the time to read the article and will keep it on file for reference in your future work.

Sincerely,


Lynn Whittaker

Enclosures